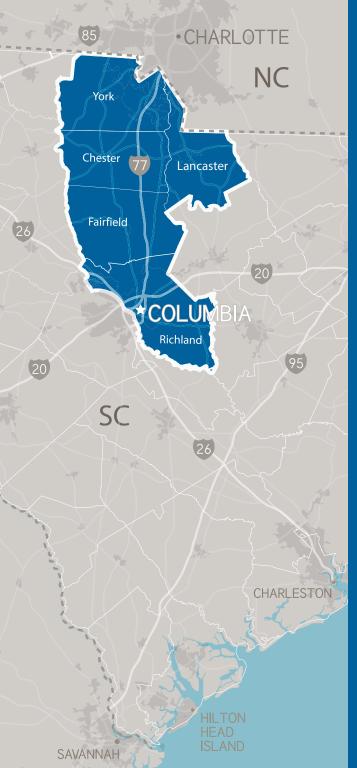


# ANNUAL PLAN

Invest Locally... Compete Globally





Dear I-77 Alliance stakeholder,

The South Carolina I-77 Alliance is a non-profit organization charged with the mission of recruiting companies to expand, invest, and create new jobs in the five counties of the I-77 region: Chester, Fairfield, Lancaster, Richland, and York. Vitally critical to our public-sector partners, the Alliance's role is three-fold:

- 1) Target, identify, and source these opportunities,
- 2) Add value to the process of our stakeholders in their recruitment of corporate expansion opportunities to the I-77 region,
- 3) Marketing and branding of the region as an ideal location for economic growth.

The Alliance is structured to be nimble and responsive. Adapting to the ever-changing business climate, our strategy is routinely evaluated to identify best practices for what we do and how we do it. The executive team of the Alliance's board recently approved a thorough and practical strategy for FY 23/24 that enhances the value of our public and private sector partners investment by centering around three objectives:

- 1) Year-over-year increase of leads sourced by the Alliance: +15%
- 2) Year-over-year increase of projects supported by the Alliance: +10%
- 3) Year-over-year increase in social media engagement and website traffic: +10%

To achieve each objective, the newly adopted plan outlines distinct strategies that are defined by specific tactics, measured through KPIs, and recorded for accountability through the scorecard developed to track and monitor our performance.

Economic development is a collaborative endeavor, involving subject-matter experts, like you, to serve as an ambassador of the region and as a resource to our partners in their business recruitment efforts. For the Alliance to carry out this strategy, there must be dynamic, regionally-minded partners in the private sector willing to invest both leadership and financial support into the organization.

We look forward to partnering with you to serve this great region! Sincerely,



Charlene McGriff
Chairman of the Board
Lancaster County Council



Sandy Martin Sandy Martin, SCCED Vice-Chairman of the Board Duke Energy



Christopher Finn
Interim President & CEO
SC I-77 Alliance

**OUR UNIQUE ROLE** | The South Carolina I-77 Alliance is a county driven, non-profit regional economic development organization dedicated to positioning and marketing the five counties as a world class business location to attract capital investment and high quality jobs.

**OUR UNIQUE ATTRIBUTES** | These characteristics detailed below set us apart in the economic development infrastructure.



# GROUND-UP, COUNTY-DRIVEN ORGANIZATION

Our five county economic development directors are intricately involved in the goals and vision of the Alliance, as they guide our program of work.



# LEAD GENERATION + MARKETING

We are focused on lead generation and marketing. Once a lead is identified, it is then handed over to the county economic developer to manage the project.



# NO DUPLICATION OF SERVICES

Projects are managed by the counties and the Alliance only funds resources that benefit the region that are individually cost prohibitive to the counties.

### RETURN ON INVESTMENT PROVIDED TO OUR FIVE-COUNTY REGION

### **COUNTY WEBSITE ENHANCEMENTS**

- » State-of-the-art, GIS-based industrial property database
- » County-specific economic data center, featuring 80+ data variables

### PROJECT MANAGEMENT SUPPORT

- » Cloud-based customer and project management CRM platform (Salesforce)
- » Incentive and cost-benefit analysis software

#### **MARKETING & LEAD GENERATION**

- » County-specific videos, economic overview brochures, social media content management
- » Multiple domestic and international business attraction mission trips in collaboration with lead generation firms
- County travel expenses for lead generation missions paid for by the I-77 Alliance

### **RESEARCH SERVICES**

- » Response to "Requests for Information" (RFI) from companies and site location consultants
- » Custom economic, target industry, and workforce research
- » Regional and county-specific workforce study
- » Economic impact modeling

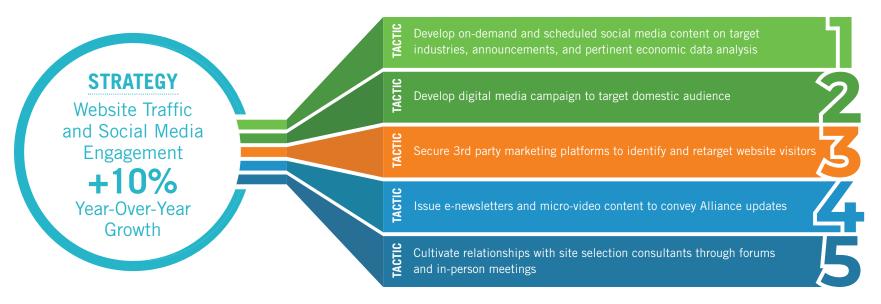


### **2023 – 2024 ANNUAL PLAN** | Lead Generation





### – **2024 ANNUAL PLAN** | Marketing and Stakeholder Engagement





## 2023 – 2024 ANNUAL PLAN | Scorecard

METRIC	FY 24 GOAL
MARKETING AND SALES	
PROSPECT VISITS	100
SITE SELECTION CONSULTANT VISITS	75
I-77 ALLIANCE GENERATED LEADS	22
I-77 ALLIANCE REFERRAL LEADS	30
WEB USERS I www.i77alliance.com	6,375
I-77 ALLIANCE LINKEDIN IMPRESSIONS	
in linkedin.com/company/sc-i77-alliance/	10,400

METRIC	<b>FY 24 GOAL</b> 180
OPERATIONS	
PARTNER REQUESTS AND	
PROJECT-RELATED RESEARCH HOURS	180
REQUESTS-FOR-INFORMATION (RFI) RESPONSE	20

4

**INVESTING IN THE GROWTH OF THE I-77 REGION** | The South Carolina I-77 Alliance is a public/private 501 (c)(3) nonprofit organization that receives operational funding from its member county governments and private sector investors. By working together, investors in the Alliance create new economic opportunities for the region, which far exceed what they could accomplish on their own.

The Alliance has established an aggressive marketing and branding campaign to bring new economic development leads and activities to Chester, Fairfield, Lancaster, Richland and York counties, which is made possible by our investors.

### ORGANIZATIONS WHO SUPPORT SOUTH CAROLINA I-77 ALLIANCE SHARE THESE TRAITS:







**INVESTOR OPPORTUNITY** The Alliance is often asked, "What does my investment mean for the I-77 region?" The answer is simple — it empowers economic growth and opportunity in the region. More specifically:

- » Private sector investment is eligible for a dollar-for-dollar match via state funding of economic development alliances, doubling the value
- » There is no duplication of services between the Alliance, our counties, or their partners resulting in the most efficient investment in the economic development process
- » The table below details the tangible return-on-investment I-77 Alliance investors receive

INVESTOR BENEFITS	ALLY \$2,500	LEADER \$5,000	CHAMPION \$10,000	VISIONARY \$15,000+
Name recognition as an investor on the I-77 Alliance's website	•			
Monthly email economic updates from I-77 Alliance	<b>*</b>	<b>*</b>	<b>*</b>	<b>*</b>
Opportunity to support I-77 Alliance clients, as the need arises	<b>~</b>	<b>~</b>	<b>*</b>	<b>~</b>
Name and logo recognition as an investor on the I-77 Alliance's website		<b>~</b>	<b>*</b>	<b>~</b>
One seat on the Business Recruitment Advisory Council (BRAC)		<b>~</b>	<b>*</b>	<b>~</b>
Notification of new company announcements		<b>~</b>	<b>*</b>	<b>~</b>
Logo recognition as an investor in the Alliance's Annual Report			✓	✓
Sponsorship recognition at the I-77 Alliance's Annual Summit				✓
Priority invitations to VIP events				<b>~</b>

**STAY CONNECTED WITH THE SOUTH CAROLINA I-77 ALLIANCE** | Follow us on social media for announcement alerts, breaking economic development news, or updates on the I-77 Alliance's efforts.





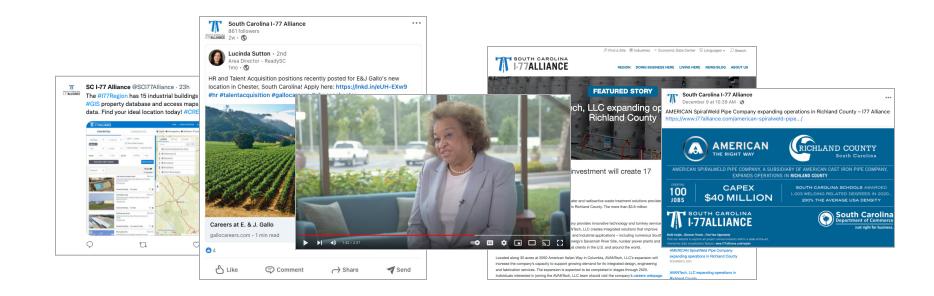








**BLOG** 



#### 2023 - 2024 EXECUTIVE COMMITTEE

Charlene McGriff

Lancaster County Council

Board Chair

Sandy Martin

Duke Energy

Board Vice Chair

Jim Bennett

Spratt Savings Bank

Ann Broadwater

Fairfield Economic Development

John Cadena

Dominion Energy

Matt Dosch

Comporium

Marc Howie

York Electric Cooperative

Robert Long

Chester County Economic Development

Brian Fulk

Lancaster County Economic Development

Doug Payne

Fairfield Electric Cooperative

Jeff Ruble

Richland County Economic Development

David Swenson

York County Economic Development

#### SC I-77 ALLIANCE STAFF

Christopher Finn
Interim President & CEO

#### 2023 - 2024 BOARD OF DIRECTORS

Charlene McGriff

Lancaster County Council

Board Chair

Sandy Martin

Duke Energy

Board Vice Chair

Jim Bennett

Spratt Savings Bank

Joe Branham

Chester County Council

Ann Broadwater

Fairfield Economic Development

Brian Broughton

Lynches River Electric Cooperative

John Cadena

Dominion Energy

Tushar Chikhliker

Maynard Nexsen

Matt Dosch

Comporium

Jenny Eickmeyer

Southern Entertainment

Matthew Gedney

Gulf & Ohio Railways

Shirley Greene

Fairfield County Council

Marc Howie

York Electric Cooperative

Watts Huckabee

York County Council

Rocky Hudson

Lancaster County Natural Gas Authority

Edward Kluiters

Nelson Mullins Riley & Scarborough LLP

Paul Livingston

Richland County Council

Robert Long

Chester County Economic Development

Amy Massey

Kimley Horn

Brian Fulk

Lancaster County Economic Development

Dr. Stacey Moore

York Technical College

Sam Moses

Parker Poe Adams & Bernstein LLP

Doug Payne

Fairfield Electric Cooperative

Dr. Ronald Rhames

Midlands Technical College

Jeff Ruble

Richland County Economic Development

Jason Stewart

Chester Development Association

David Swenson

York County Economic Development











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